

SIX STEPS FOR EFFECTIVE FEEDBACK:

Leading Post-Observation Face-to-Face Meetings

	Praise—Narrate the positive:
1	What to say:
	"We set a goal last week of and I noticed how you [met goal] by [state concrete
Praise	positive actions teacher took.].
1-2 min	What made that successful? What was the impact of [that positive action]?"
	Probe—Start with a targeted question & add scaffolding as needed:
	Opening probe:
	"What is the purpose of [concise action step/taxonomy topic]? What impact
	does that have on your instruction?"
	"What was your objective/goal for [the activity, the lesson]? How did your
	lesson try to meet this goal/objective? What was the outcome?"
	 "I noticed in class today that you [state difficulty teacher was having.] What is the challenge in implementing this effectively?"
	Scaffolding (When Teacher Doesn't Get to Answer by Self):
2	Use Video/Classroom Observation Data:
Probe	Show a video of the moment in class that clearly demonstrates the problem. "What are
2-6 min	the students doing? What are you doing?"
2-0 111111	"Do you remember what happened in class when? [Teacher then IDs what
	happened; leader provides data if teacher cannot]
	"What effect did that have on the class/learning?"
	Present a Model or Intervene:
	Show video of effective teaching: "What do you notice about how the teacher did?
	How is this different than what you did in class?"
	Modeled by leader: "What did you notice about how I just did [this action] compared to
	how you did it in class today?"
	• Intervention in class: "When I intervened, what did I do? What was the impact of the
	intervention?" Land on a bite-sized action step:
2	Choose an action step that is linked to the teacher's PD goals. "In keeping with our goal
3	of, the next thing we want to do is"
Action Step	State clearly and concisely language the bite-size action step that is the highest lever.
1 min	Have teacher restate the action step; then write it down



SIX STEPS FOR EFFECTIVE FEEDBACK:

Final 3 Steps

	Plan Ahead—Design/revise upcoming lesson plans to implement this action:
4 Plan Ahead As much time as remains	 "Where would be a good place to implement this in your upcoming lessons?" "What are all the actions you need to take/want to see in the students?" Script the language and actions to be taken—have lesson plans and/or a template ready for the teacher to fill in. Plan before you practice: keep probing to make the plan more precise and more detailed "Now that you've made your initial plan, what will do you if [state student behavior/response that will be challenging]?
	Practice—Role play how to implement action step in current or future lessons:
5 Practice As much time as remains	Jump into role play and act out confused/noncompliant students:
	Round 1
	 "Let's practice." or "Let's take it live." If teacher needs extra development: Model for the teacher first, then debrief. "What do you notice about how I did that?" [When applicable] Stand up/move around classroom to simulate the feeling of class
	O Pause the role play at the point of error to give immediate feedback O Repeat until the practice is successful. CFU: "What made this successful?"
	Round 2 • [Once successful in Round 1]: "Let's try that again. This time I will be [student x who is slightly more challenging]."
	Set Timeline for Follow-up:
6 Follow-up 1-3 min	 "When would be best time to observe your implementation of this?" OR "When I review your plans, I'll look for this modification." Newer teacher: "I'll come in tomorrow and look for this technique." Set dates for all of the following—both teacher and leader write them down: Completed Materials: when teacher will complete revised lesson plan/materials. Leader Observation: when you'll observe the teacher (When valuable) Teacher Observes Master Teacher: when they'll observe master teacher in classroom or via video implementing the action step (When valuable) Self-Video: when you'll tape teacher to debrief in future mtg

from Powell, P. (2015). *Observation & feedback*. National Charter Schools Conference.